

Solid state sUlfide Based LI-MEtal batteries for EV applications

Deliverable 8.1 Dissemination & communication strategy and plan

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Publishable summary

The aim of this Deliverable is to present the strategy that underpins the planned communication and dissemination actions of the SUBLIME-project and its results. Furthermore, the achievements of the project consortium to date are summarised in this document.

The overall aim of the dissemination activities within the SUBLIME-project is to maximise the dissemination of results and to express them in terms that are readily understandable. This is in order to address not only experts in the field of high-energy-density batteries, but also stakeholders at governments, industry and suppliers, in order to accelerate the implementation of the research findings. The secondary aim is to promote the project findings through presentations at workshops, scientific publications etc. Furthermore, dissemination and communication involve preparing information for the project website and facilitating the exploitation activities of the project, making the results known to future users.

This dissemination plan will be updated in M48. During the project, the dissemination activities will be closely tracked by the dissemination leader AIT. The activities and (scientific) publications will be monitored and updated in excel sheets.

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Abbreviations

| SYMBOL | SHORTNAME |
|---------|---|
| GA | Grant Agreement |
| BEV | Battery Electric Vehicle |
| SEL | Solid Electrolyte Layer |
| LCA | Life Cycle Analysis |
| EMMC | European Material Modelling Council |
| RoMM | Review of Modelling of Materials |
| WP | Work package |
| WPLB | Work package leader board |
| SG | Stakeholder Group |
| DoA/DoW | Description of Action/Description of Work |
| PM | Person Month |
| CA | Consortium Agreement |

1 Purpose of the document

1.1 Structure of document

This document describes the strategy that underpins the planned communication and dissemination actions of the SUBLIME-project, as well as the tools, measures and a specific approach that support a wide dissemination of the project's results.

Work Package 8 aims at carrying out effective communication and dissemination activities for SUBLIME, engaging both scientific and technical audiences, as well as stakeholders and citizens. A key objective is making achieved results increasingly understandable for stakeholders from governments, industry, academia, and suppliers in order to expedite their implementation. Another goal is to ensure that SUBLIME impacts will reach the highest number of potential users. AIT is in charge of developing dissemination tools as the leader of this Work Package.

A set of dissemination and external communication activities has been defined to reach the objectives of this WP. The attention of a wide group of potential users will be gained by a promotional campaign including measures such as project workshops, scientific publications, gathering information to be included with the project website and subsequently enabling a technology transfer accelerating the dissemination of ongoing research activities.

In Section 3 the SUBLIME project dissemination strategy is introduced, as well as the dissemination activities within SUBLIME, particularly addressing the following information:

- Key stakeholders and target groups
- Tools and channels used for dissemination
- Specific efforts made within defined dissemination channels

Section 4 describes project-specific dissemination guidelines and organisational aspects along with dissemination procedures compliant with the SUBLIME Consortium Agreement, followed by aspects that are subject to dissemination activities that have been achieved recently and planned activities (Section 5).

1.2 Deviations from original Description in the Grant Agreement Annex 1 Part A

1.2.1 Description of work related to deliverable in GA Annex 1 – Part A

There are no deviations with respect to D.8.1 Dissemination and communication strategy and plan.

1.2.2 Time deviations from original planning in GA Annex 1 – Part A

There are no deviations with respect to timing of this deliverable

1.2.3 Content deviations from original plan in GA Annex 1 – Part A

There are no deviations from the Annex 1 – Part A with respect to the content.

2 About SUBLIME

SUBLIME will develop a complete value chain, from requirements to testing, for new sulphide-electrolyte-based solid-state battery cells with high capacity and high voltage stability (scalable to mass production) to reach gravimetric energy density of >450 Wh/kg and volumetric energy density of >1200 Wh/l. SUBLIME proposes the usage of high capacity and high voltage electrode materials. Li metal as anode (LiM), Ni rich NMC material e.g. or NMC90505 as cathode are foreseen to be used to achieve the targeted energy density. The battery will be inherently safe and will be able to operate at room temperature or lower; thus facilitating the start of the vehicle in a broad range of operating conditions. Interfaces showing a fast Li-ion transport will be developed in the project and partners will focus on developing close and (electro)-chemically stable interfaces with strong mechanical properties. The interfaces will be specifically designed to increase stability of the component and the malleable nature of the sulfide enables good interfacial contact.

On project conclusion, SUBLIME will bring the sulphide-electrolyte solid-state battery technology to TRL 6. The scale-up to pre-industrial volume will ensure that results are, indeed, scalable to large-volume commercial manufacturing. SUBLIME will deliver a roadmap to 2030, enabling eventual market entry by a very strong constellation of European partners.

3 Dissemination Approach

The SUBLIME Dissemination and communication strategy and plan (D8.1) approaches communication activities regarding the project along with identifying respective key objectives, addressees, strategies and measures. It includes activities planned for the entire duration of the project. It is essential to plan and define activities regarding communication and dissemination activities prior to their implementation as they have a strong impact on the effectiveness of this project. A regular evaluation and adaption of this document will be performed based on the ongoing project development and the continuous feedback provided by the SUBLIME Work Package Leaders Board.

Exploitation activities within the project are supported by the dissemination activities described in this document. Results will be distributed to all relevant target groups, helping to generate future business opportunities for all project partners. This plan constitutes a general guideline for all partners regarding dissemination activities within SUBLIME. Specific roles of project partners will be defined and actions related to the general audience as well as stakeholders will be described.

3.1 Aim

In order to optimise the impact of SUBLIME and to maximise the value of the entire project, the dissemination of results forms a crucial element. Besides an implementation during the project duration of 48 months, this step also addresses a certain continuity exceeding the project duration itself. Further collaboration will (or may be) extend(ed) beyond the lifetime of the project. As a primary objective the dissemination plan will establish rules and guidelines for distributing results to target groups as well as organisations, institutions and respective networks. It will be integrated into a set of dissemination strategies enabling project results to become increasingly effective.

3.2 Communication and Dissemination Objectives

Project tasks *T8.1 Scientific dissemination plan and activities* and *T8.2 Website, social media and communication towards stakeholders and citizens* are responsible for performing the dissemination and communication of project results to various stakeholders. It includes the presentation of dissemination material at conferences and trade-fairs as well as the participation in European workshops and meetings of European associations.

The Dissemination strategy at hand will support the objectives defined within the Exploitation Plan by enabling a broad communication and further dissemination measures such as a specific project branding.

3.3 Target Groups and Stakeholders

The first target group for the exploitable results is the SUBLIME stakeholder group (SG). It contains representatives of companies (as well as other OEMs), European or national associations in the field of transport (e.g. EMIRI) and research bodies willing to comment on and give input to the final roadmaps and any other results available.

SUBLIME will organise SG workshops in order to inform on project developments, and to discuss with SG members on the boundaries and how to overcome them and define exploitation strategies.

3.4 Dissemination Channels and Tools

With the aim of achieving maximum exposure and hence increasing our impact, we will prioritise our communication efforts to use those channels where our target audiences are already having their conversations. We believe it is more effective to go to where the conversations already take place than it would be to create new, project-specific platforms. We will focus on creating a two-way dialogue with our primary audiences, rather than a one-way broadcast.

A monthly evaluation (Work Package Leader Board) of success concerning the dissemination activities ensures that the measures reach their aim and are executed in time. This will be monitored as part of the executive board monthly conference calls.

3.4.1 Project website

www.SUBLIME-project.eu

Sublime's website www.sublime-project.eu is the main media hub for the project. Within the sections news, events and publications partners can publish articles about intermediate results, share upcoming events, review past events and post news about the project or whatever may be interesting for the specified target group. Updates will be made constantly during the project period. In addition, all public deliverables will be uploaded on the website, and represent an opportunity for external dissemination.

For monitoring and visitor tracking google analytics is used (after prior consent from the visitor, in line with GDPR regulations). Search Engine Optimization (SEO) is used to obtain a good ranking in search results.

3.4.2 Partners' existing communication structures

The consortium will help owners of the results define messages that might be interesting and relevant for the specific target groups. Clear messages will communicate the validated intermediate and final

outcomes of the project in general, via newsletters, press releases and other means. Messages will be different depending on the target audience.

3.4.3 Direct private conversations

Most partners are directly or indirectly members of the following associations: CLEPA (the automotive supply industry's association); CONCAWE (Research association of the European oil industry); EARPA (European Automotive Research Partners Association); EUCAR (Research council of the European automotive manufacturers). Many of them participate in the following technology platforms: EGVI (European Green Vehicle Initiative Association); EPOSS (smart systems integration platform); ERTRAC (European Road Transport Research Advisory Council); ASAM (Association for Standardization of Automation and Measuring Systems); AUTOSAR (Automotive Open Systems Architecture partnership);

3.4.4 Scientific and other publications

Publications in scientific and technical publications such as IEEE transactions on Vehicular Technology, IEEE transactions on Transportation Electrification, or IET on Electrical Systems for Transportation for industrial community; and in technical magazines such as IEEE Vehicular Technology Magazine and Transportation Electrification Magazine addressed to entrepreneurs and researchers. Articles will also be published in generalist magazines and in CORDIS news (EU community). Project partners will also disseminate the SUBLIME project in their own newsletters and magazines. In addition, press releases will be published at local & regional, national and European level to inform about the project development taking advantage of their contacts with different communication agents;

3.4.5 Events, including trade shows and exhibitions

Presence (stands) and presentations at relevant exhibitions and trade fairs, e.g. Hannover Messe, the Internationale Automobil Ausstellung (IAA) in Frankfurt, World Automobile Technologies and TRA, Aachen Kolloquium, IBPC – International Battery Production Conference (Braunschweig).

3.4.6 Social Media

The objectives of the social media usage during the SUBLIME project are:

- to bring the messages out to the primary target group and the general public.
- maintain closer relationships with the target audiences.
- centralize discussions and communication between partners
- providing a channel for inputs, suggestions, doubts, complaints, etc.

Social networks will serve as a channel for the mass distribution of the news published on the website; to advertise events, conferences that will be attended and organized by members and partners. All content will be distributed equally to all social media platforms, as soon as the content is available. There is no need to time or to delay specific posts.

To fulfill these objectives SUBLIME has an online presence (e.g. profile) in the following social media platforms: LinkedIn, Twitter and Facebook.

3.4.6.1 LinkedIn

The LinkedIn presence is based upon a open (public) group where everybody who is interested can join and engage in a discussions. All project partners are encouraged to join the group if they are active on LinkedIn.

The public Sublime group will also join several other groups, within the same context to use them as a multiplier.

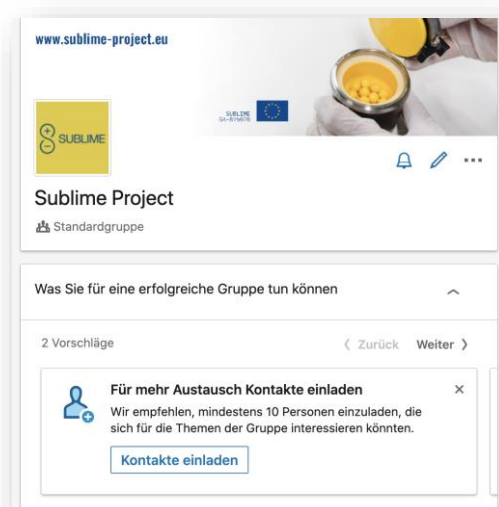


Figure 3-1: SUBLIME LinkedIn group

3.4.6.2 Twitter

A Twitter profile has been created and is used to provide short news and updates. Most of the content will be mirrored from the website, e.g. if a new deliverable is posted the same message will be posted on Twitter. The Twitter Handle is @sublime_project. The profile will also engage with other profiles and hashtags within the same context (for example H2020 community, research partner, events and congresses).

Twitter will be only used to promote posts and messages. SUBLIME won't take an active part in the overall twitter discussions.



Figure 3-2: SUBLIME Twitter account

3.4.6.3 Facebook

A Facebook page has been created and is used to provide short news and updates. Most of the content will be mirrored from the website, e.g. if a new deliverable is posted the same message will be posted on Facebook, same as on twitter. All project partners are encouraged to like the page and share the posts if they are active on Facebook.

The Facebook page can be reached via facebook.com/projects sublime

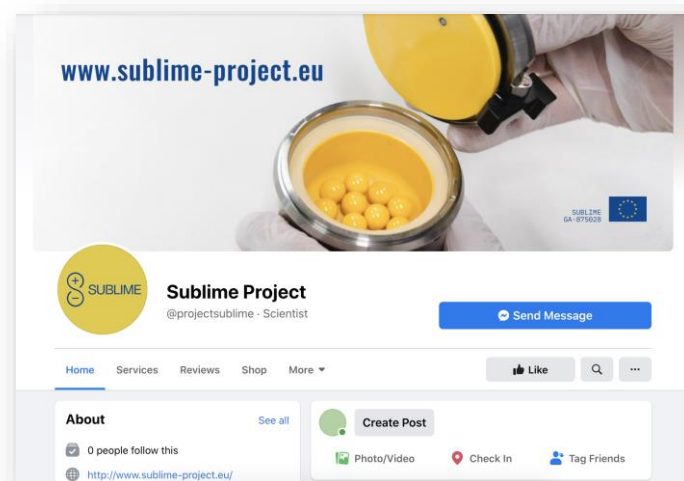


Figure 3-3: SUBLIME Facebook page

3.4.7 Newsletter

SUBLIME is using Mailchimp as newsletter tool. Contacts can sign up for the newsletter on the website – there is a signup form at the bottom of the page. The signup is GDPR conform and double-opt-in, so every contact has to actively confirm that he wants to receive newsletter from SUBLIME. All addresses and contacts are stored within MailChimp. With Mailchimp all newsletter campaigns can be tracked and evaluated.

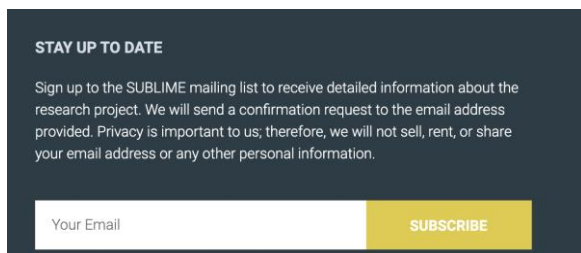


Figure 3-4: SUBLIME Newsletter Subscription tool

3.5 Dissemination Strategy

SUBLIME will place special emphasis on disseminating tangible exploitable results at the right time, that are in line with the European Commission 2050 strategy on net-zero GHG emissions, targeted to the relevant audience. The dissemination and exploitation strategy will specifically:

- Identify exploitable results, owners of the results, and disseminators of each result, and relevant target groups that are key to deployment of the specific result.
- Create a timeline along which the results are plotted
- Create key messages for each of the relevant target groups, defining and relaying the benefits and vision of the project– linked to the new innovations and results developed in WP2 to WP7, as presented in Table 3-1.
- Description of how to reach the specific target groups (which channels will be used; communication mix). Target group specific actions and activities will be planned (implemented in other tasks) including physical or virtual meetings and networking (information days, brokerage events, conferences and webinars, joint workshops with relevant networks) and the publication of information on project activities or results (website, press releases, articles, blogs, news, e-Newsletter and videos)
- Create guidelines for using the developed project identity in the correct way
- Promote networking and joint actions with other initiatives and/or projects.

3.6 Quantification and Timing of the Dissemination activities

The following table provides a quantification of the project's dissemination activities and sets a basis for verifying whether the project dissemination objectives have been met. Monitoring will be done throughout the project and included in the official reporting at M18, M36 and M48.

Table 3-1 Quantification of general SUBLIME Dissemination Activities

| Dissemination measure | Purpose | Key performance indicators | Targeted Audience |
|--|---------------------|---------------------------------------|---|
| Project updates on SUBLIME website | General information | ≥ 8 updates/year ≥ 1000 views/year | General public |
| Organization of GA AND WPLB meetings | Knowledge exchange | ≥ 2 meetings/year/1 month | Consortium members |
| Organization of workshops | Knowledge exchange | ≥ 1 workshops/year | EV Community |
| Participation in Conferences, meetings | Knowledge exchange | >20 conferences | EV Community, standardisation Committee |
| Open Access publications | Research | > 5-10 publications* | Scientific Community |
| Online publishing (online magazines, newspapers, newsletters, blogs) | General information | ≥ 7 newsletters (half-yearly) | General Public |

3.6.1 Dissemination timing

Appropriate timing of dissemination activities forms an essential element for the effective dissemination of project results. Figure 3-5 depicts the overall project planning of all activities included with WP8 dissemination and exploitation.

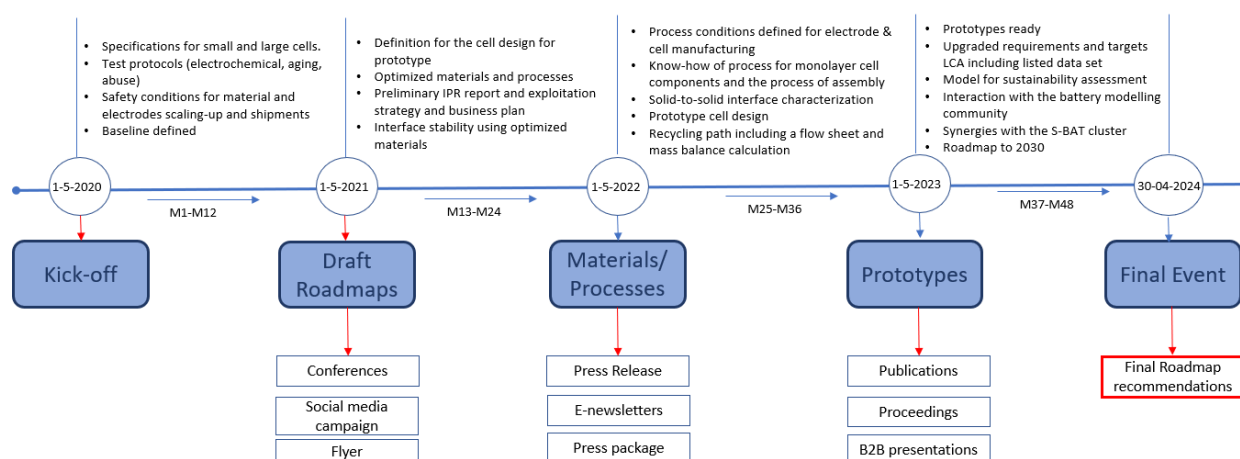


Figure 3-5: SUBLIME Dissemination and Exploitation planning

3.6.2 Collaboration with S-BAT cluster projects for impact maximization

S-BAT (Solid-state batteries) cluster aims at **virtually clustering** 3 independent R&D projects on solid-state battery developments, submitted under the LC-BAT-1-2019 topic as presented in Table 3-2. Thanks

to synergies across projects, they can jointly achieve a higher level of impact beyond project level, contributing more strongly to the further development and adoption of solid-state batteries in the electric mobility sector. This will bring about the transition towards the next generation of electro mobility in Europe by 2030, in alignment with the targets and timeline defined in the **ERTRAC electrification roadmap¹** and the **SET Plan²**. As per the ERTRAC 2017 Electrification Roadmap, increase in affordability and driving range improvement are two enablers for increasing EV market penetration, both areas where S-BAT cluster will make a substantial contribution.

Table 3-2 The concept of the three projects of the S-BAT virtual cluster

| Project | Coord | Concept |
|--------------------------|----------|---|
| <i>SUBLIME</i> | FEV (DE) | Sulfuric solid electrolyte with high nickel rich cathode and LiM as an anode |
| <i>SAFELiMOVE</i> | CIC (ES) | Hybrid solid electrolyte combined with high voltage cathode materials and LiM as an anode |
| <i>ASSAP</i> | POL (IT) | Organic & polymer/ceramic composites electrolytes with carbon-sulphur cathode and LiM as an anode |

The cluster envisions following interaction topics between the three projects.

- Promote awareness of world-wide IP and expertise in the field of solid-state batteries, to enlarge the EU knowhow in the field and in particular Li-Metal.
- Interaction between modelling experts to enlarge the EU competences
- Define the future EU technological roadmap for solid-state battery development

Such interaction will be managed through the task 8.1.1, led by AIT and ABEE. During the project phase additional core experts will be defined by each project for dedicated sectors. This will be done on regular basis to avoid any overlap and to maximize the impact. These above listed topics are preliminary and will be further elaborated once the cluster internal meetings have been established. Furthermore, the cluster will open its doors to other projects that are funded under the LC-BAT-1 framework. Such cluster will deliver a coordinated action plan and reporting for the dissemination of SUBLIME, and roadmap towards 2030 as a common vision further.

¹ http://egvi.eu/uploads/Modules/Publications/ertrac_electrificationroadmap2017.pdf

² https://setis.ec.europa.eu/sites/default/files/set_plan_batteries_implementation_plan.pdf

Table 3-3 Planned interaction between the S-BAT cluster projects.

| Name | Timing | Motivation for S-BAT dissemination |
|--|----------------|---|
| Coordinators to meet on the sidelines of the coordinator's day | Before kickoff | Coordinate plans Organize a telecall between core teams |
| Face-to-face meeting on the sidelines of a GA | First year | Coordinate R&D progress align with PO Network between S-BAT partners |
| Face-to-face meeting on the sidelines of a GA | Third year | Show intermediate results, awareness towards EC Network between S-BAT partners |
| Telecalls between core group | Regular | Coordinate R&D progress |
| Sidelines of other external events: EGVIA, TRA, etc. | Regular | Showcase specific S-BAT outcomes Dissemination and awareness |
| Other dissemination actions | Regular | Share newsletters, news, events, and flyers across the projects. |

4 Dissemination Rules and Organisation

4.1 Dissemination WP leader

The dissemination actions will be organised and led by AIT, supported by all partners. The major dissemination activities will be monitored by the internal half yearly progress reporting with contributions from the entire consortium.

4.2 Contribution of SUBLIME Partners

All partners are expected to contribute to the communication and dissemination of the SUBLIME-project and its developments through their own actions. The communication and dissemination activities of the SUBLIME-partners include, but are not limited to:

- Publications in scientific and peer-reviewed journal papers.
- Announcements of SUBLIME-developments on their organizations' website.
- Present the SUBLIME project at international conferences, exhibitions, and trade fairs
- Keeping the coordinator updated about developments, changes, and notable findings of SUBLIME in a timely manner.
- Informing stakeholders of the progress in SUBLIME when met at any technical workshop or event.
- Contribute (also through their organizations' press offices) in gathering scientific, industry, policy and media contacts and in regularly updating the dissemination activity list by sending information to the coordinator.
- Supporting in customising the prepared communication material (if needed in the country language and for a local audience).

4.3 Rules for Dissemination and Publication

The rules for dissemination and publication are described in the Consortium Agreement, Art. 8.4.

A copy of this article is provided below:

Dissemination

8.4.1

For the avoidance of doubt, nothing in this Section 8.4 has impact on the confidentiality obligations set out in Section 10.

8.4.2 Dissemination of own and jointly owned Results

8.4.2.1

During the Project and for a period of 1 year after the end of the Project, the dissemination of own and jointly owned Results by one or several Parties including but not restricted to publications and presentations, shall be governed by the procedure of Article 29.1 of the Grant Agreement subject to the following provisions.

Prior notice of any planned publication shall be given to the other Parties at least 45 calendar days before the publication. Any objection to the planned publication shall be made in accordance with the Grant Agreement in writing to the Coordinator and to the Party or Parties proposing the dissemination within 30 calendar days after receipt of the notice. If no objection is made within the time limit stated above, the publication is permitted.

8.4.2.2

An objection is justified if

- (a) the protection of the objecting Party's Results or Background by Intellectual Property Rights or secrecy would be adversely affected
- (b) the objecting Party's legitimate interests in relation to the Results or Background would be significantly harmed.

The objection has to include a precise request for necessary modifications.

8.4.2.3

If an objection has been raised the involved Parties shall discuss how to overcome the justified grounds for the objection on a timely basis (for example by amendment to the planned publication and/or by protecting information before publication) and the objecting Party shall not unreasonably continue the opposition if appropriate measures are taken following the discussion.

8.4.2.4

The objecting Party can request a publication delay of not more than 90 calendar days from the time it raises such an objection. After 90 calendar days the publication is permitted, provided that Confidential Information, Background or Results of the objecting Party has been removed from the Publication as indicated by the objecting Party.

8.4.3 Dissemination of another Party's unpublished Results or Background

A Party shall not include in any dissemination activity another Party's Results or Background without obtaining the owning Party's prior written approval unless they are already published by the owning Party or by a third party with the owning Party's authorization. The prior notice of Section 8.4.2. is not to be considered a prior written approval.

8.4.4 Cooperation obligations

The Parties undertake to cooperate to allow the timely submission, examination, publication and defence of any dissertation or thesis for a degree that includes their Results or Background subject to the confidentiality and publication provisions agreed in this Consortium Agreement.

8.4.5 Use of names, logos or trademarks

Nothing in this Consortium Agreement shall be construed as conferring rights to use in advertising, publicity or otherwise the name of the Parties or any of their logos or trademarks without their prior written approval.

4.4 Dissemination Acknowledgement and Disclaimer

Dissemination activities and publications for sublime, including the project website, will meet the following criteria:

- Display the Emblem of the European Union in accordance with the official guidelines provided by the European Commission. When presented in association with a logo, the Emblem of the European Union will be displayed adequately prominent.
- All publications will include the following statement as defined in the Grant Agreement (Art. 29.4):

"This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 875028."

5 Dissemination Achievements and Plans

5.1 Dissemination Activities Realised to Date

5.1.1 Website

Sublime's website www.sublime-project.eu is the main media hub for the project, therefore the website appearance will be in line with the brand identity – clear, modern without effects and visual distractions. Responsive Web Design makes the page look great on all devices (desktops, tablets, and smartphones) and offer a good user experience. Updates will be made constantly during the project period. The website fulfils all necessary GDPR requirements.

Main goals:

- provides a brief project summary and project information
- provide all necessary information about the project partners and the consortium
- inform the general public on the most relevant project results and the current project status in form of news posts
- offer all publications, reports and publications for the general public
- provide links to other events (conferences, workshops, e.g.) where sublime is taking part in
- provide contact details
- link to social media platforms and offer a possibility to subscribe to the newsletter
- linkbuilding between consortium, events and other H2020 projects to increase visibility

The website is based on Wordpress CMS (open source). For monitoring and visitor tracking google analytics is used (after prior consent from the visitor, in line with GDPR regulations). Basic Search Engine Optimization (SEO) is used to obtain a good ranking in search results.

5.1.1.1 Frontpage

The front page is designed as a one-pager to provide a quick overview about the project. From this point all important subpages, like about, consortium, news, events, downloads can be reached quickly.



Figure 5-1: SUBLIME Website - Front Page

5.1.1.2 Consortium

The consortium section offers further information about the members of the consortium. Every partner is listed with a company description provided by the respective partner and a brief summary containing the logo and a link to the partner's website.

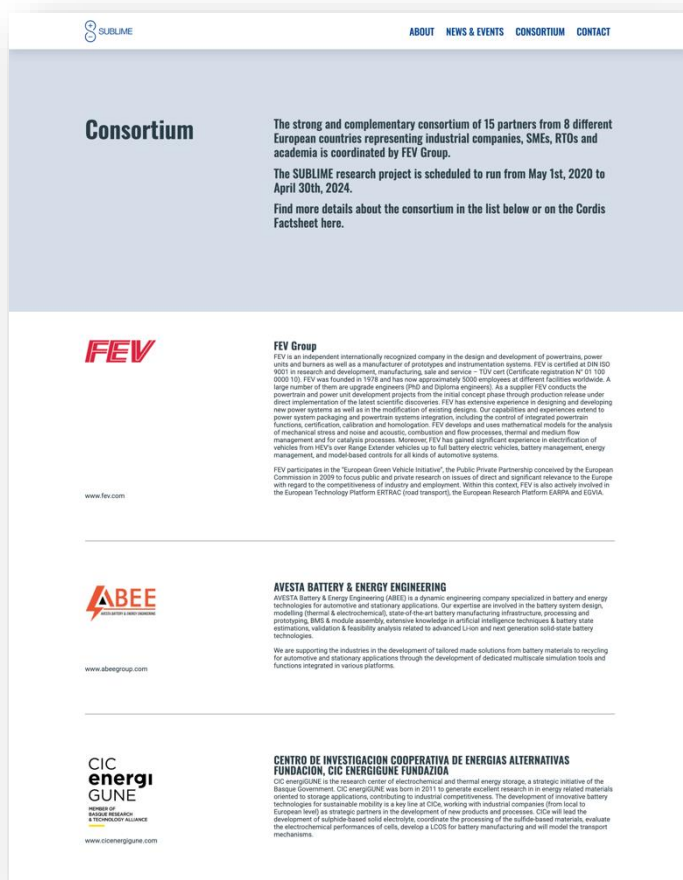


Figure 5-2: SUBLIME Website - consortium

5.1.1.3 News and Events

News regarding the projects as well as upcoming events will be published in this section. Both are also available as an archive.

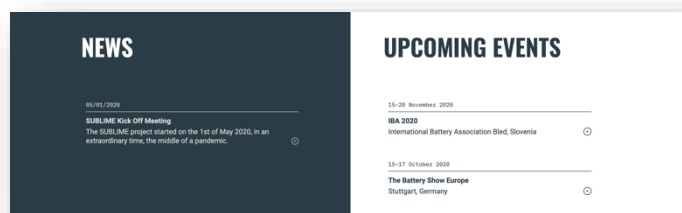


Figure 5-3: SUBLIME Website - News & Events

5.1.1.4 Results and Publications

Similar to News and Events, the publications will be shown as a list with a short summary. This section is currently not yet available, as no report has been published at this time.

5.1.1.5 General and Legal Information

The footer is visible at the bottom of every page and contains all general and legal information which are necessary. The EU emblem, the Horizon2020 information and the Grant Agreement No. are always visible. To get in contact with the project partners or to stay up to date the most important links are also listed together with a sitemap for quick navigation.

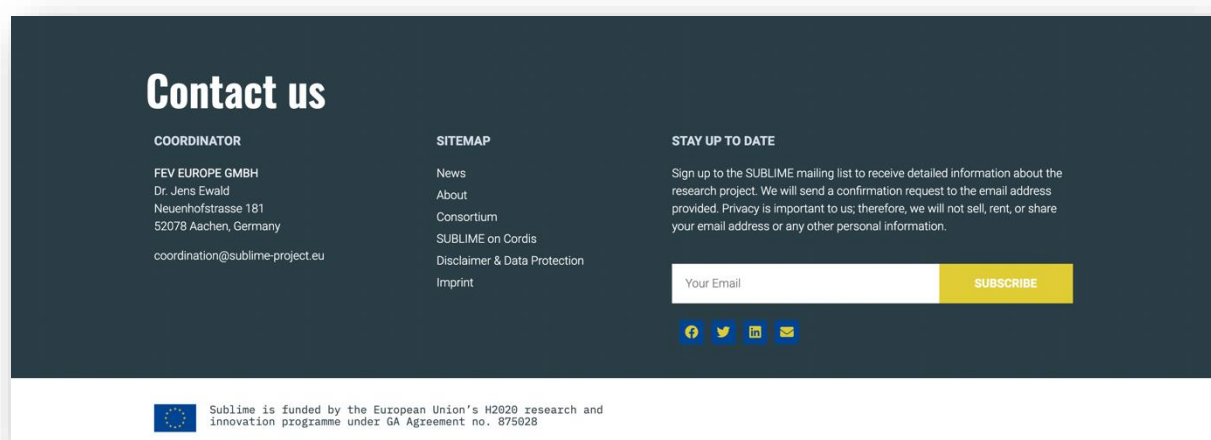


Figure 5-4: SUBLIME Website - Contact details

5.1.2 Project Logo and Brand Identity

The branding for Sublime is clear, modern and straightforward. A plus and minus symbol to indicate batteries in combination with an S for Sublime. The S is in the form of an infinity loop and can therefore also stand for the energy cycle, or for mobility (two circles). Plus and minus can also be interpreted as reducing and increasing, for example reducing costs of EVs and increasing their capabilities. In combination we get an infinite, dynamic icon which represents electricity and mobility.

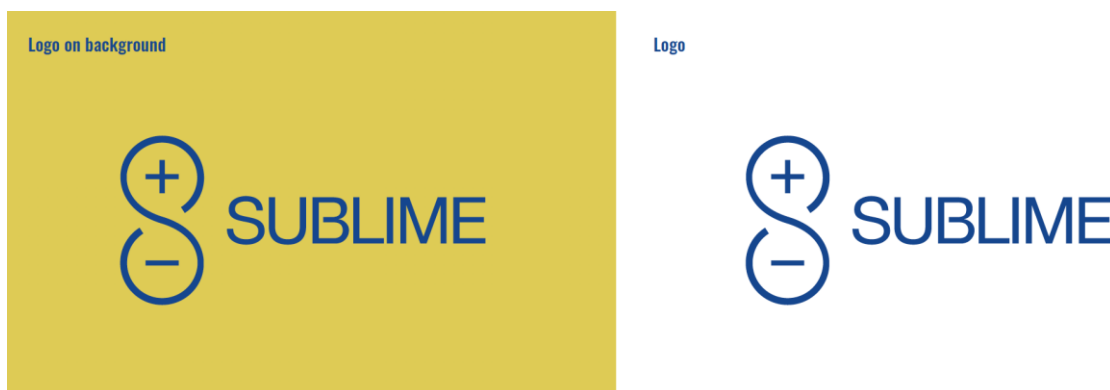


Figure 5-5: SUBLIME Logo

The brand colors are a combination of the EU blue and a EU yellow, which could also be interpreted as the color of sulfur, which is also part of the project name.

The typefaces are based on free open source fonts from google and offer a clearly legible and professional look, suitable for presentations and reports.

5.1.3 Flyer and Newsletter

A project flyer (leaflet) will be created in order to promote the project to a broader audience and to specific target groups. The finished flyer will be distributed to the target audience as printed version and will be available as digital version on the website. The first version is planned for December 2020.

Newsletters will be published via Mailchimp. A newsletter archive will be available on the website.

5.1.4 Mid-Term Dissemination Event

This event is taking place in the future.

5.1.5 Final Event

This event is taking place in the future.

5.2 Scientific and Technical Publications

No scientific nor technical publications have been published to-date (October 2020).

Table 5-1 List of Publications at Conferences and Exhibitions and in Scientific Journals

| Id | Conference and Exhibitions | Year/Date | Partner | Comment |
|----|----------------------------|-----------|---------|---------|
| | | | | |
| | | | | |
| | | | | |
| | | | | |

6 Discussion and Conclusions

The initiation of this dissemination plan has taken place in the proposal phase and was updated during the grant preparation and in project month 6. As dissemination is a continuous process, dissemination activities will be tracked by AIT, as Dissemination Manager, in separate tables (excel documents), and inform the European Commission via the official reporting services of the European Commission (Sygma).

7 Acknowledgement

The author(s) would like to thank the partners in the project for their valuable comments on previous drafts and for performing the review.

Project partners

| # | PARTICIPANT SHORT NAME | PARTNER ORGANISATION NAME | COUNTRY |
|----|---------------------------|--|-------------|
| 1 | FEV | FEV Europe GmbH | Germany |
| 2 | ABEE | ABEE Group | Belgium |
| 3 | CICE | CIC energiGUNE | Spain |
| 4 | FORD | FORD Otomotiv Sanayi A.S | Turkey |
| 5 | CRF | Centro Ricerche FIAT S.C.p.A. | Italy |
| 6 | AIT | Austrian Institute of Technology GmbH | Austria |
| 7 | MIM | MIMITech GmbH | Germany |
| 8 | POL | Politecnico di Torino | Italy |
| 9 | SAFT | SAFT Batteries | France |
| 10 | SOL | SOLVAY – Rhodia Operations | France |
| 11 | TNO | TNO Holst centre | Netherlands |
| 12 | IST | Fraunhofer IST | Germany |
| 13 | CEA | Commissariat à L’Energie Atomique et aux Energies Alternatives | France |
| 14 | UMC | UMICORE | Spain |
| 15 | UNR | Uniresearch BV | Netherlands |

Table 7-1: Project Partners



This project has received funding from the European Union’s Horizon 2020 research and innovation programme under Grant Agreement no. 875028.

This publication reflects only the author’s view and the Innovation and Networks Executive Agency (INEA) is not responsible for any use that may be made of the information it contains.

8 Appendix A – Quality Assurance

The following questions should be answered by all reviewers (WP Leader, peer reviewer 1, peer reviewer 2 and the technical coordinator) as part of the Quality Assurance Procedure. Questions answered with NO should be motivated. The author will then make an updated version of the Deliverable. When all reviewers have answered all questions with YES, only then the Deliverable can be submitted to the EC.

NOTE: For public documents, this Quality Assurance part will be removed before publication.

| Question | WP Leader | Peer reviewer 1 | Peer reviewer 2 | Technical Coordinator |
|--|--------------------------|-----------------------|------------------|-----------------------|
| | Michele de Gennaro (AIT) | Boschidar Ganey (AIT) | Jens Ewald (FEV) | Jens Ewald (FEV) |
| 1. Do you accept this deliverable as it is? | Yes | Yes | Yes | Yes |
| 2. Is the deliverable completely ready (or are any changes required)? | Yes | Yes | Yes | Yes |
| 3. Does this deliverable correspond to the DoW? | Yes | Yes | Yes | Yes |
| 4. Is the Deliverable in line with the SUBLIME objectives? | Yes | Yes | Yes | Yes |
| a. WP Objectives? | Yes | Yes | Yes | Yes |
| b. Task Objectives? | Yes | Yes | Yes | Yes |
| 5. Is the technical quality sufficient? | Yes | Yes | Yes | Yes |